

## CR-05 - Goals and Outcomes

### Progress the jurisdiction has made in carrying out its strategic plan and its action plan.

#### 91.520(a)

This could be an overview that includes major initiatives and highlights that were proposed and executed throughout the program year.

The City of Aurora, as a U.S. Department of Housing and Urban Development (HUD) entitlement community, compiles and publishes a report detailing the utilization of the City's Consolidated Plan grant funds and associated accomplishments, annually. The report, known as the Consolidated Annual Performance and Evaluation Report (CAPER), corresponds to the priorities identified in the Five-Year Consolidated Plan 2020-2024, and specifically the action planned in the FY2022 Annual Action Plan. Information in this CAPER demonstrates the City's efforts to manage funding and deliver inclusive community development projects and services to residents in the third program year of the Consolidated Plan period. This report summarizes how federal funds were invested and leveraged from January 1, 2022 through December 31, 2022.

**Provide Decent Housing.** To promote decent, affordable housing, the City administered rehabilitation, provided shelter for people experiencing homelessness and other special needs populations, and provided rental assistance through the Tenant-Based Rental Assistance Program, and many more programs. CDBG highlights include:

- Rehabilitation of XX number of homes through the Emergency Repair Grant Program, XX number of homes through the Minor Home Repair Program, and XX number of homes through the Home Repair Loan Program.
- Provision of \$XX through the City's Community Investment Financing rounds that will be used to finance the construction/rehabilitation of homes for low-income residents in the future.
  - More information will be provided in upcoming CAPERs on these outcomes, as the expenditure of these funds takes place.

**Suitable Living Environment.** CDBG-Funded public service projects served XX households residing in City of Aurora housing units.

During FY2022, CDBG funds were used to improve XX units through a Minor Home Repair Project served through a contract with Brother's Redevelopment.

**Expanded Economic Opportunity.** To promote local economic opportunities, the City of Aurora Community Development Division staff requested subrecipients and contractors of funding to work toward the inclusion of Section 3 requirements on all projects where Section 3 was required. City staff continues to provide education to contractors regarding the importance, the expectations, and the requirements of Section 3.

During the 2022 program year, the City of Aurora has worked to improve our Community Investment Financing rounds ("CIF Rounds"). The CIF Rounds are the mechanism the City has put in place to receive applications from affordable housing developers. The City has established a review panel to score the applications and make recommendations on which projects to support

with federal, state, and local funding in order to develop affordable housing in the City of Aurora. This new process has led to the recommendation of more than 1,400 units of approved affordable units during the 2022 fiscal year. These units are anticipated to be deployed and accessible by Aurora residents over the next one to two years.

**Comparison of the proposed versus actual outcomes for each outcome measure submitted with the consolidated plan and explain, if applicable, why progress was not made toward meeting goals and objectives. 91.520(g)**

Categories, priority levels, funding sources and amounts, outcomes/objectives, goal outcome indicators, units of measure, targets, actual outcomes/outputs, and percentage completed for each of the grantee’s program year goals.

Goal	Category	Source / Amount	Indicator	Unit of Measure	Expected – Strategic Plan	Actual – Strategic Plan	Percent Complete	Expected – Program Year	Actual – Program Year	Percent Complete
Create and Preserve Affordable Rental and Homeowne	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Rental units constructed	Household Housing Unit	900	0	0.00%	100	0	0.00%
Create and Preserve Affordable Rental and Homeowne	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Rental units rehabilitated	Household Housing Unit	100	0	0.00%			
Create and Preserve Affordable Rental and Homeowne	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Homeowner Housing Added	Household Housing Unit	900	0	0.00%			
Create and Preserve Affordable Rental and Homeowne	Affordable Housing Public Housing	CDBG: \$ / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	100	0	0.00%			

Preserve Existing Affordable Housing and Expand Ac	Affordable Housing	CDBG: \$1400000 / HOME: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	150	0	0.00%			
Preserve Existing Affordable Housing and Expand Ac	Affordable Housing	CDBG: \$1400000 / HOME: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	150	0	0.00%			
Preserve Existing Affordable Housing and Expand Ac	Affordable Housing	CDBG: \$1400000 / HOME: \$	Rental units rehabilitated	Household Housing Unit	150	0	0.00%			
Preserve Existing Affordable Housing and Expand Ac	Affordable Housing	CDBG: \$1400000 / HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	150	30	20.00%	20	30	150.00%
Preserve Existing Affordable Housing and Expand Ac	Affordable Housing	CDBG: \$1400000 / HOME: \$	Direct Financial Assistance to Homebuyers	Households Assisted	150	0	0.00%			

Prevent Homelessness	Homeless	HOME: \$200000 / ESG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	50	0	0.00%			
Prevent Homelessness	Homeless	HOME: \$200000 / ESG: \$	Homelessness Prevention	Persons Assisted	150	0	0.00%	100	0	0.00%
Promote Tenant and Homebuyer Knowledge and Awareness	Affordable Housing Public Housing	CDBG: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	0	0.00%			
Promote Tenant and Homebuyer Knowledge and Awareness	Affordable Housing Public Housing	CDBG: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	3500	0	0.00%			
Promote Tenant and Homebuyer Knowledge and Awareness	Affordable Housing Public Housing	CDBG: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	0	391		0	391	
Promote Tenant and Homebuyer Knowledge and Awareness	Affordable Housing Public Housing	CDBG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	3500	0	0.00%	500	0	0.00%

Revitalize and make Public and Commercial Improvem	Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	12000	0	0.00%			
Revitalize and make Public and Commercial Improvem	Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	10	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public Facility or Infrastructure Activities other than Low/Moderate Income Housing Benefit	Persons Assisted	10000	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public Facility or Infrastructure Activities for Low/Moderate Income Housing Benefit	Households Assisted	2500	0	0.00%			

Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public service activities other than Low/Moderate Income Housing Benefit	Persons Assisted	3500	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	100	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Facade treatment/business building rehabilitation	Business	20	0	0.00%			

Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Brownfield acres remediated	Acre	0	0				
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Rental units constructed	Household Housing Unit	1000	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Rental units rehabilitated	Household Housing Unit	0	0				



Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Homeowner Housing Added	Household Housing Unit	0	0				
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Homeowner Housing Rehabilitated	Household Housing Unit	505	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Direct Financial Assistance to Homebuyers	Households Assisted	0	0				

Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Tenant-based rental assistance / Rapid Rehousing	Households Assisted	0	0				
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Jobs created/retained	Jobs	2500	0	0.00%			
Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Businesses assisted	Businesses Assisted	20	0	0.00%			

Support CDBG Activities	Affordable Housing Public Housing Homeless Non-Housing Community Development	CDBG: \$ / CDBG-CV: \$	Other	Other	1	0	0.00%	1	0	0.00%
Support HOME Administration	Affordable Housing Public Housing	HOME: \$	Rental units constructed	Household Housing Unit	500	0	0.00%			
Support HOME Administration	Affordable Housing Public Housing	HOME: \$	Rental units rehabilitated	Household Housing Unit	250	0	0.00%			
Support HOME Administration	Affordable Housing Public Housing	HOME: \$	Homeowner Housing Rehabilitated	Household Housing Unit	250	0	0.00%			
Support HOME Administration	Affordable Housing Public Housing	HOME: \$	Other	Other	0	0		1	0	0.00%
Support Operations of Organizations Serving Special Needs	Homeless Non-Homeless Special Needs	ESG: \$	Public service activities for Low/Moderate Income Housing Benefit	Households Assisted	3125	0	0.00%			

Support Operations of Organizations Serving Specia	Homeless Non- Homeless Special Needs	ESG: \$	Homelessness Prevention	Persons Assisted	12500	0	0.00%			
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**Table 1 - Accomplishments – Program Year & Strategic Plan to Date**

**Assess how the jurisdiction’s use of funds, particularly CDBG, addresses the priorities and specific objectives identified in the plan, giving special attention to the highest priority activities identified.**

**1:1 Housing Rehabilitation.** The city provided housing rehabilitation options for homeowner occupied single-family units. There were three options offered, the Emergency Repair Program, a grant, to provide rehabilitation of smaller ticket items such as hot water heaters, weather stripping, energy-efficiency upgrades, and in some cases, replacement of HVAC units if the home’s air conditioning or heating system needed upgrades due to failure. The second option was the Minor Home Repair Program that allowed the home owner to have more significant repairs completed including structural repairs such as window and door replacements, plumbing and electrical repairs, or accessibility repairs, and this was offered as a *grant or loan dependant on the type of repair needed*. The final program, the Home Repair Loan Program assisted homeowners with major structural repairs including roofs, wastewater, electrical panels and major electrical upgrades. This program was offered as a loan to the homeowner.

**1:2 Access to Affordable Housing Units.** The City worked to fortify their Community Investment Financing process over the past year. The evaluation of project applications was re-evaluated, and rather than seeking the number of units that are being built as the main goal, the City is seeking the amount of time that it will take to get those units built. The City is more interested in “shovel ready” projects than project unit count. With a deficit of 7,500 units, we are five years behind on getting units on the ground. Time is not in our favor, and needs to be a consideration when evaluating projects.

**1:3 Homeless/Homelessness Prevention.** The City dedicated significant time and resources over the past year. The City utilized U.S. Department of Treasury funds to support an Emergency Rental Assistance program (ERAP) to keep more than 1,500 Aurora residents housed. In addition to the ERAP program, the City administered several programs utilizing Emergency Solutions Grant (ESG) funds that sprovided assistance to XX households/families/individuals throughout the year to help them remain housed, and finally, the City worked towards implementing the Emergency Mortgage Assistance Program (EMAP) that will open in 2023 to keep those who own homes housed, as well.

**2:1 Enhance Public Infrastructure and Community Resources.** The City focused on increasing our affordable housing stock, updating the policies and procedures on how we care for the housing stock we currently have in our portfolio, and working toward new programs to serve the residents of our community.

There were no public infrastructure projects during the year.

**2:2 Delivery and Coordination of Human Services.** The City provided funds to several nonprofit partners. Our nonprofit partners are taxed with the coordination and delivery of human services

to residents in the city who are facing issues such as experiencing homelessness, at-risk of homelessness, domestic violence services, and many other social service needs. In a post-COVID community, we are still seeing our low- and moderate-income residents struggle to make ends meet and return to pre-COVID stability.

**2:3 Support Community Outreach Programs.** The City has offered several outreach programs including the Emergency Rental Assistance Program, First Time Homebuyer Education Program, and funding shelter activities including Aurora Mental Health/East Metro Detox and Gateway Domestic Violence Shelter. These programs have helped residents within the City of Aurora to attain homes, maintain their homes, and to seek services when they find themselves facing social issues that need to be addressed in myriad ways with agencies that have the supportive services and specialists that can help them address their needs with dignity and respect and resume life.  
**3:1 Support Programming that Improves Local Business Districts.** Due to the rebound from COVID-19, and the end of the Commercial Business Grant Program, the City has not had a program to assist in the Local Business District during the FY2022 timeframe.

**3:2 Support Resident Workforce.** Due to the rebound from COVID-19, and the availability of jobs, the City has not focused on this program objective **Projects Not Funded:**

Projects identified in the Five-Year Consolidated Plan for FY202-24 that were not funded during this Fiscal Year included:

**CR-10 - Racial and Ethnic composition of families assisted**

**Describe the families assisted (including the racial and ethnic status of families assisted).**

**91.520(a)**

	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>
White	697	37	0
Black or African American	297	76	0
Asian	11	1	0
American Indian or American Native	18	0	0
Native Hawaiian or Other Pacific Islander	13	3	0
<b>Total</b>	<b>1,036</b>	<b>117</b>	<b>0</b>
Hispanic	97	16	0
Not Hispanic	939	101	0

**Table 2 – Table of assistance to racial and ethnic populations by source of funds**

**Narrative**

**CDBG:** Activities carried out utilizing Community Development Block Grant (CDBG) funds were consistent with the objectives of the Consolidated Plan strategy. CDBG funds provided housing

and non-housing programs. Despite a 6.69% decrease in funding, services were provided to 1,036 families (939 Hispanic/97 Non-Hispanic).

**HOME:** Activities carried out utilizing HOME Improvement Partnerships Program (HOME) funds were consistent with the objectives of the Consolidated Plan strategy. HOME funds provided housing and non-housing programs. Despite a 7.84% decrease in funding, services were provided to 117 families (101 Hispanic/16 Non-Hispanic).

**ESG:** Activities carried out utilizing Emergency Solutions Grant (ESG) funds were consistent with the objectives of the Consolidated Plan strategy. ESG funds provided services to those experiencing homelessness and at-risk of homelessness. Despite a 5.81% decrease in funding, services were provided to XX families (XX Hispanic/XX Non-Hispanic).

The numbers above differ from those numbers reported on HUD's PR23 report as the chart above does not contain all of the different race categories collected by the city of Aurora. For Aurora's CDBG program, we assisted a total of XX,XXX persons including X,XXX persons who identified as Hispanic. However, the chart above does not include all race categories collected. A large number of persons assisted with CDBG funds identified as a race not shown in the chart above. For Aurora's HOME program, we assisted XX families that reported their race as Other. One of those families identified as Hispanic. If the chart above include the Other race category, total numbers reported would be 47 families with 8 families reporting as Hispanic.

In 2022, the City of Aurora served a total of 565 households using HOAP Down Payment loans, Housing Counseling, HOME Loan Repair, Emergency Repair Program, Minor HOME Rehab, Tree Removal, and COVID Rental Assistance programs. Overall, in 2022 the total number of individuals served is XX,XXX across all of Aurora's HUD grants including CDBG, HOME, ESG as well as CDBG-CV and ESG-CV funds. Demographic information collected for each program extended the Race Categories beyond what is being reported above. Additional categories include; Black/African American and White, Asian and White, American Indian/Alaskan Native and White, American Indian/Alaska Native, and Black/African American, as well as Other. Because a large number of families served were in one of the races not shown in the chart above, the total number of families assisted does not equal the total number of families shown in the Ethnicity categories.

## CR-15 - Resources and Investments 91.520(a)

### Identify the resources made available

Source of Funds	Source	Resources Made Available	Amount Expended During Program Year
CDBG	public - federal	2,831,705	2,620,556
HOME	public - federal	1,646,422	619,194
ESG	public - federal	236,115	113,253

Table 3 - Resources Made Available

### Narrative

Table 3 indicates the resources made available which include 2022 grant awards plus budgeted program income. In addition to the numbers above, Aurora expended \$2,282,081 in ESG-CV funds during the program year 2022 and \$546,248 in CDBG-CV funds during the program year 2022. Resources for those grants were made available in a prior program year and are not listed here.

**CDBG:** The City struggled to administer CDBG-funded projects including public services, affordable housing, homeless prevention, homeless services, and other public service programs. The City received program income in the amount of \$XX,XXX. The City's subrecipients did not receive program income. The total amount of CDBG funds expended toward eligible CDBG projects, including program income was \$2,620,556. The City expended \$XXX,XXX in CDBG toward city administrative costs.

Due to the influx of COVID-19 funding during program years 2020 and 2021, the City has struggled to continue to momentum of expending regular CDBG program dollars. However, the City is addressing this situation and has plans to expend more program funds during Program Year 2023.

**HOME:** The City struggled to administer HOME-funded projects including Tenant-Based Rental Assistance, creation of HOME-funded units, creation of affordable housing, CHDO set-aside, and other projects, for which HOME funds are a good fit. The City received program income in the amount of \$XX,XXX. The City's subrecipients did not receive program income. The total amount of HOME funds expended toward eligible HOME projects, including program income was \$619,194. The City expended \$XXX,XXX in HOME toward city administrative costs.

The City has a strong plan moving forward to expend HOME funds through the Community Investment Financing (CIF) rounds in addition to our traditional HOME-funded Tenant-Based Rental Assistance Program. Additionally, the City has identified an organization that should qualify as a Community Housing Development Organization (CHDO) and is in the process of qualifying them, so that we can expend our CHDO cap.

**ESG:** The City administered ESG-funded projects including homeless assistance, homeless shelter operations, programs for those at-risk of homelessness, and outreach programs for those experiencing homelessness. The expended \$113,253 in ESG funding. The City expended \$XX,XXX in ESG toward city administrative costs.



In addition to the plans described to address our issues with expending funds already indicated above, the City is also looking at other ways to streamline the process of awarding funds to nonprofits and service providers to better serve the residents of Aurora.

Resources made available include 2022 grant awards plus budgeted program income. In addition to the numbers above, Aurora expended \$2,282,081 in ESG-CV funds during the program year 2022 and \$546,248 in CDBG-CV funds during the program year 2022. Resources for those grants were made available in a prior program year and are not listed here.

**Identify the geographic distribution and location of investments**

Target Area	Planned Percentage of Allocation	Actual Percentage of Allocation	Narrative Description

**Table 4 – Identify the geographic distribution and location of investments**

**Narrative**

The City of Aurora does not utilize the geographic distribution model. Our federal dollars are administered in a way that make them available to low- and moderate-income residents throughout the city. Additionally, our Community Investment Financing funds are distributed to developers who bring their affordable housing projects to the City for gap financing. The City does not have input on the location of those housing projects. They are made available based on available, affordable land.

## Leveraging

**Explain how federal funds leveraged additional resources (private, state and local funds), including a description of how matching requirements were satisfied, as well as how any publicly owned land or property located within the jurisdiction that were used to address the needs identified in the plan.**

The city of Aurora provides a cash match each year to meet the HOME program match requirements. Aurora's regular ESG grant is matched by sub-recipients who receive pass-through ESG funds from the City. ESG matched funds are described in more detail in CR 75-11f. The city of Aurora provided nearly \$3.1 million in leveraged funds for its Homelessness program in 2022, and \$17.9M towards permanently affordable housing in Aurora. A brief summary of some of those projects are listed below.

Comitis Crisis Center \$513,201 for shelter and outreach operations

Aurora Mental Health Center \$211,651 for triage programs, social detox operations and a day resource center

Aurora also contributed nearly \$23 million dollars in Private Activity Bonds to new affordable housing projects in the city. Finally, Aurora received over \$14 million dollars in Treasury rental assistance money in 2021 that was used in 2022 (until September) to prevent Aurora tenants affected by the COVID-19 pandemic from being evicted from their homes.

The Community Development Block Grant (CDBG) does not have any matching fund requirements.

<b>Fiscal Year Summary – HOME Match</b>	
1. Excess match from prior Federal fiscal year	747,527
2. Match contributed during current Federal fiscal year	280,445
3. Total match available for current Federal fiscal year (Line 1 plus Line 2)	1,027,972
4. Match liability for current Federal fiscal year	136,598
5. Excess match carried over to next Federal fiscal year (Line 3 minus Line 4)	891,374

**Table 5 – Fiscal Year Summary - HOME Match Report**

Match Contribution for the Federal Fiscal Year								
Project No. or Other ID	Date of Contribution	Cash (non-Federal sources)	Foregone Taxes, Fees, Charges	Appraised Land/Real Property	Required Infrastructure	Site Preparation, Construction Materials, Donated labor	Bond Financing	Total Match
1	09/30/2022	280,445	0	0	0	0	0	280,445

Table 6 – Match Contribution for the Federal Fiscal Year

**HOME MBE/WBE report**

Program Income – Enter the program amounts for the reporting period				
Balance on hand at begin-ning of reporting period \$	Amount received during reporting period \$	Total amount expended during reporting period \$	Amount expended for TBRA \$	Balance on hand at end of reporting period \$
0	0	0	0	0

Table 7 – Program Income

<b>Minority Business Enterprises and Women Business Enterprises – Indicate the number and dollar value of contracts for HOME projects completed during the reporting period</b>						
	Total	Minority Business Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
<b>Contracts</b>						
Dollar Amount	0	0	0	0	0	0
Number	0	0	0	0	0	0
<b>Sub-Contracts</b>						
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0
	Total	Women Business Enterprises	Male			
<b>Contracts</b>						
Dollar Amount	0	0	0			
Number	0	0	0			
<b>Sub-Contracts</b>						
Number	0	0	0			
Dollar Amount	0	0	0			

**Table 8 - Minority Business and Women Business Enterprises**

<b>Minority Owners of Rental Property – Indicate the number of HOME assisted rental property owners and the total amount of HOME funds in these rental properties assisted</b>						
	Total	Minority Property Owners				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Dollar Amount	0	0	0	0	0	0

**Table 9 – Minority Owners of Rental Property**

<b>Relocation and Real Property Acquisition</b> – Indicate the number of persons displaced, the cost of relocation payments, the number of parcels acquired, and the cost of acquisition						
Parcels Acquired		0		0		
Businesses Displaced		0		0		
Nonprofit Organizations Displaced		0		0		
Households Temporarily Relocated, not Displaced		0		0		
Households Displaced	Total	Minority Property Enterprises				White Non-Hispanic
		Alaskan Native or American Indian	Asian or Pacific Islander	Black Non-Hispanic	Hispanic	
Number	0	0	0	0	0	0
Cost	0	0	0	0	0	0

**Table 10 – Relocation and Real Property Acquisition**

## CR-20 - Affordable Housing 91.520(b)

Evaluation of the jurisdiction's progress in providing affordable housing, including the number and types of families served, the number of extremely low-income, low-income, moderate-income, and middle-income persons served.

	One-Year Goal	Actual
Number of Homeless households to be provided affordable housing units	2,500	0
Number of Non-Homeless households to be provided affordable housing units	210	0
Number of Special-Needs households to be provided affordable housing units	95	0
<b>Total</b>	<b>2,805</b>	<b>0</b>

Table 11 – Number of Households

	One-Year Goal	Actual
Number of households supported through Rental Assistance	200	0
Number of households supported through The Production of New Units	100	0
Number of households supported through Rehab of Existing Units	50	0
Number of households supported through Acquisition of Existing Units	10	0
<b>Total</b>	<b>360</b>	<b>0</b>

Table 12 – Number of Households Supported

**Discuss the difference between goals and outcomes and problems encountered in meeting these goals.**

The City of Aurora, through City staff and the State of Colorado assisted XX households assisted with rental assistance. The City utilized funds provided by the U.S. Department of the Treasury to run the Emergency Rental Assistance Program to assist residents impacted by COVID-19. These funds allowed these households to remain in their homes, be re-housed with deposit funds, and stop eviction procedures. For those households that we were not able to assist, they were provided the names and numbers for other service providers to contact that could help with their

particular situations. Although we estimated to assist XX households we were (only able to assist XX)/(exceeded our goal due to...).

**This may not go here specifically, but writing it out here for a purpose:** The production of new units was the focus of our Community Investment Financing (CIF) rounds. This program provides gap financing to affordable housing developers who apply to the City for their affordable housing projects. During the FY2022 application rounds, we received 15 applications and approved 12 applications. We awarded \$13,900,000 in financing. The breakdown of these awards is as follows: \$5M in Private Activity Bonds (PAB), \$3.5M in American Rescue Plan Act funds (ARPA), \$8.3M in HOME Investment Partnerships Program (HOME) funds, and \$800K in Community Development Block Grant (CDBG) program funds. These funds will be used to create 917 units. This year, we completed XX new units through our gap financing awards from previous CIF rounds. Our anticipated number of units created was XX. We (exceeded/did not meet our goal). We will see an increase in the production of units as the CIF round becomes a more regular program and we award more “shovel ready” developments in future rounds.

In the homeowner housing rehabilitation category, the number of homes receiving repairs was expected to be fifty (50) and the actual number completed was XX (XX). The City did not receive an adequate number of applications, but we are receiving more applications from residents who are not qualified for our services. Additionally, we have been looking for a partner agency to provide assistance for our Minor Home Repair Program. We do not have adequate staff at this time to carry out the program at the levels anticipated at the time of the Five-Year Consolidated Plan or FY2022 Annual Action Plan. Due to staff turnover and direction of the Housing & Community Services department, at this time, we feel that an outside agency is the direction that would best suit our needs. The City’s Purchasing Department is currently completing our Request for Proposal for pursuit of that outside agency to assist with our growing needs. Additionally, over the past year, we have updated our collateral material and will be prepared to advertise our program once we have a new contractor on board to assist us with our program.

The City of Aurora is interested in the acquisition of existing units for purposes of rehabilitation, conversion to affordable housing stock, and land banking opportunities. During FY2022, the City of Aurora planned to acquire 10 units; however, the City did not acquire any units. While we did not meet our goal, there was conversation on how we move forward to meet this goal in the future. The City is committed to acquiring units to increase our affordable housing stock. Initiative 108 from the State of Colorado is now out and creating conversation and a vehicle for the City to better perform on this goal.

**Discuss how these outcomes will impact future annual action plans.**

In terms of the number of households supported through rental assistance, the City is considering the opportunity to support families through longer-term solutions are reduce the number of families supported through the short-term option of rental assistance. Discussions are now taking place to build more affordable units that provide those long-term solutions, so that we focus our funding to have a greater impact for households.

The City of Aurora has been refining the Community Investment Financing (CIF) rounds to ensure that we are putting our money toward “shovel ready” developments. We are dedicating a larger portion of our annual HOME grant to new affordable housing projects. Because affordable housing projects are large and complex, they are generally multi-year projects where construction is not completed, and tenants are not housed until well after initial funding is approved. Aurora’s number of reported households served will be low until projects are completed and demographic information is available. This strategic change will also shift budgets, with HOME funds being utilized more for new construction of affordable housing and rehabilitation of existing affordable rental units.

**Include the number of extremely low-income, low-income, and moderate-income persons served by each activity where information on income by family size is required to determine the eligibility of the activity.**

<b>Number of Households Served</b>	<b>CDBG Actual</b>	<b>HOME Actual</b>
Extremely Low-income	5	0
Low-income	8	0
Moderate-income	8	0
<b>Total</b>	<b>21</b>	<b>0</b>

**Table 13 – Number of Households Served**

### **Narrative Information**

The City utilized CDBG funding to complete # (XX) homeowner rehabilitation projects including # (XX) extremely low-income households, # (XX) low-income households, and # (XX) moderate-income households.

The City recognized this program year, that some repairs offered to homeowners were not providing them the relief that was creating a sustainable impact. In an effort to address the greater needs of the low-income homeowners in the City of Aurora, and in an effort to provide more sustainable affordable housing, the city increased the amount of funding available for repairs for the Emergency Repair Program (increased from \$6,000 [non-sewer/waterline repairs] and \$10,000 [sewer/waterline repairs] to \$8,000 [non-sewer/waterline repairs] and \$12,000 [sewer/waterline repairs]) and the Minor Home Repair Program (increased from \$15,000 to \$24,999). Also, due to the assumption that an Emergency Repair will be handled within a 24-hour period, we renamed the program to Essential Home Repair Program to help residents understand that we are making essential home repairs and not repairing the home in a short timeframe. Finally, if a Minor Home Repair exceeds the \$24,999, we are offering small loans to homeowners to complete all of the work that needs to be done, if they choose to exceed to program limit.



We also have the Home Repair Loan Program that offers major systems and home repairs to low-income homeowners. This is a loan to homeowners that offers them the opportunity to repair large ticket items. The limit for this program is \$45,000, and on rare occasions with the authority of the Housing Development Supervisor or the Housing & Community Development Manager, the homeowner may exceed that limit based on need.

## **CR-25 - Homeless and Other Special Needs 91.220(d, e); 91.320(d, e); 91.520(c)**

**Evaluate the jurisdiction's progress in meeting its specific objectives for reducing and ending homelessness through:**

### **Reaching out to homeless persons (especially unsheltered persons) and assessing their individual needs**

Aurora Mental Health Center's (AuMHC) Street Outreach Team through their PATH Program, funded with ESG-CV1 & 2 for \$123,130, Mile High Behavioral Healthcare's (MHBHC) Street Outreach Team through their Comitis Crisis Shelter funded for \$290,000 with ESG-CV1, and Aurora Warms the Night funded for \$220,000. All programs deliver services from their outreach vans as well as drop-in centers.

The number served between all programs was 2180 persons, for a total of 2192 contacts with persons. Services delivered through the outreach van included case management (952 persons). Also provided were supplies to clients in need, including hygiene kits for COVID-19 safety (1944 kits), food (1433 food kits), and cold weather gear. Longer-term services have been provided through the ADRC. Successful diversions were provided, allowing persons to be referred to shelter, OneHome coordinated assessment, permanent housing, transitional housing, human services, mental health contacts, and substance use services.

ACOT was activated 16 times and contacted 119 people, providing transportation to shelter 21 times, medical care 6 times, and supplies to over 100 people. Due to the increase in the unsheltered homeless population, a new ACOT van was purchased with ESG-CV funds. The new van has a wheelchair lift, as ACOT has been seeing an increasing number of mobility disadvantaged people experiencing homelessness.

### **Addressing the emergency shelter and transitional housing needs of homeless persons**

The ADRC served 50-125 persons, during 2022, per day depending on the season. ADRC acts as one component of the City's Cold Weather Sheltering, COVID guidelines have limited the number of people able to use the facility. Late in 2020 thru 2022, MHBHC used ESG-CV grant funds to open the Emergency Shelter (E-Shelter), which expanded the shelter capacity in the City of Aurora by 125 beds per night.

Comitis Emergency Services has continued offering emergency shelter spaces. Persons served in 2022 have been 1362 persons and 1144 households. The number shows an increase due to the COVID eviction moratorium being lifted.

The Aurora @ Home collaborative continued to provide assistance throughout 2022, for Rapid ReHousing through various funding sources, including State ESG funds, City ESG funds, City CDBG funds, City HOME TBRA funds, City General Funds, private foundation grants, SAMHSA grants, and HUD CoC grants. 103 households for a total of 365 individuals were served by A@H

in 2022.

The Aurora Flexible Housing Fund (AFF) is made possible by The city of Aurora's ongoing commitment to homelessness prevention and making homelessness brief, rare and non-reoccurring. The City of Aurora used the 2% Recreational Marijuana Tax Revenue to remove financial barriers that households faced to maintain or secure permanent housing in a high-cost, low-vacancy rental market. Because the city of Aurora received so much COVID rental assistance, the AFF focused on households who needed assistance for reasons other than COVID. Children's Hospital, University Hospital, and the Veterans Administration (VA) were just a few of the many organizations that referred many persons in need. In 2022, the AFF assisted 241 households.

**Helping low-income individuals and families avoid becoming homeless, especially extremely low-income individuals and families and those who are: likely to become homeless after being discharged from publicly funded institutions and systems of care (such as health care facilities, mental health facilities, foster care and other youth facilities, and corrections programs and institutions); and, receiving assistance from public or private agencies that address housing, health, social services, employment, education, or youth needs**

The City of Aurora provided Emergency Rental Assistance through the U.S. Department of Treasury funding to residents who were impacted by COVID-19. We assisted XXX households to keep them housed. When the City had to close our program in September 2022, we provided referrals to the State of Colorado, Colorado Legal Services, and other nonprofit providers, as well.

**Helping homeless persons (especially chronically homeless individuals and families, families with children, veterans and their families, and unaccompanied youth) make the transition to permanent housing and independent living, including shortening the period of time that individuals and families experience homelessness, facilitating access for homeless individuals and families to affordable housing units, and preventing individuals and families who were recently homeless from becoming homeless again**

Aurora organizations made 62 VI-SPDAT referrals to OneHome for housing. Aurora residents experiencing homelessness, even those sleeping rough, are now being placed into Rapid Rehousing and Permanent Supportive Housing programs across the region.

Although unable to provide home visits due to safety precautions, case managers continued to outreach clients. The eviction moratorium, although a significant benefit for our community members, caused some limitations to the use of rental assistance dollars so staff had to be diligent in confirming eligibility and connecting clients to available resources. Rental portions had to change frequently due to employment loss and other household changes related to the impact of the pandemic. Several agencies had staff deploy innovative solutions to maintain contact with clients and continue to meet their case management needs while also following strict safety precautions. Case Managers were able to help clients address worries and fears related to the

pandemic and provide support on how to continue to increase their income and move toward housing stability.

## **CR-30 - Public Housing 91.220(h); 91.320(j)**

### **Actions taken to address the needs of public housing**

AHA administers 1,101 Housing Choice Vouchers (HCV), 137 Veterans Administration Supportive Housing (VASH), 75 Near Elderly Disabled (NED) vouchers, 72 Mainstream Housing Choice Vouchers, 144 Project-Based Vouchers (PBV), 50 Family Unification Program (FUP) vouchers (35 for families to reunite and 15 for youth exiting foster care), 113 Tenant Protection Vouchers (TPV), and 74 Emergency Housing Vouchers (EHV) for a total of 1,879 vouchers.

### **Actions taken to encourage public housing residents to become more involved in management and participate in homeownership**

AHA has a Resident Advisory Council (not to be confused with a Public Housing Resident Advisory Board) that meets 2-3 times per year and consists of Resident Council representative from four family properties and two senior properties. In addition to Resident Council representative, the Resident Advisory Council also includes representatives from the FUP and VASH programs.

In 2020, AHA recruited a new consumer representative for the Board of Commissioners. PHAs are required to have at least one (1) representative from the voucher program. However, with increased funding for homeless programs, AHA wanted to be sure this resident representative with a voucher was also a person with lived experience of homelessness. This individual continues as a commissioner and was recently selected as vice chairperson.

AHA's resident services program is called ECHO for Education, Community, Health, and Opportunity. AHA believes it extremely important to have a focus on education and health since many AHA residents are underserved in these areas. A voluntary self-sufficiency case management program (Pathways) works with both residents from AHA properties and voucher holders. AHA continues a commitment to support residents toward self-reliance with the goal of being independent and becoming future homeowners. AHA shares information with residents regarding homebuyers' assistance programs offered through several agencies, including the City of Aurora.

### **Actions taken to provide assistance to troubled PHAs**

Not applicable.

## **CR-35 - Other Actions 91.220(j)-(k); 91.320(i)-(j)**

**Actions taken to remove or ameliorate the negative effects of public policies that serve as barriers to affordable housing such as land use controls, tax policies affecting land, zoning ordinances, building codes, fees and charges, growth limitations, and policies affecting the return on residential investment. 91.220 (j); 91.320 (i)**

Throughout FY2022, the city departments worked with an outside consultant to review the Unified Development Ordinance, State Laws, Policies & Procedures, available funding that the City receives, and funding opportunities that the City is not pursuing to determine how we can supplement the work that we are already doing to bring additional affordable housing units to the City of Aurora. We anticipate the results of this study to be completed in the second quarter of 2023.

In FY2022, the City of Aurora completed their first Land Banking deal, and began the Request for Proposal (RFP) process to provide three pieces of city-owned land to be offered for long-term leases to developers who would provide affordable housing units. The RFP is currently in its final review stages and will be ready for release in April 2023.

**Actions taken to address obstacles to meeting underserved needs. 91.220(k); 91.320(j)**

In FY2022, the City of Aurora spent a lot of time refining the Community Investment Financing (CIF) process. During the 2021 program year, the City invested in affordable housing developments that will increase our housing stock by 1,413 units. However, it was noted that many of the developer's that presented their applications were not close to breaking ground. This delay in the production of units creates issues for the City in getting their money spent in a timely manner, as well as in getting our residents in need of affordable housing a new place to call home. Therefore, city staff spent time reviewing and updating the scoring rubric in order to review developers based on timeliness of their projects. The City is seeking developers who have a financial stack that is adequate with the exception of small gaps the City can address, and they are prepared to begin development within one year of our award.

The City's Homelessness team utilized Emergency Solutions Grant (ESG) funding, programs, and outreach to address the needs of our residents who are experiencing homelessness. Many organizations through the city received funding to ensure that our residents received services including primary healthcare, on-site mental healthcare, intensive outpatient substance abuse programs, assessments and referrals.

City staff created dynamic group to begin working toward the creation of the City of Aurora Homeless Navigation Center. The Center, while in the early planning stages, is set to serve our residents who are experiencing homelessness on one campus through emergency shelter, transitional housing, pallet shelter services, on-site parking program, co-operation of mental health, healthcare, and many other services. The City is working diligently to make this plan a

reality in our next Five-Year Consolidated Plan. We will continue to provide updates on our progress.

**Actions taken to reduce lead-based paint hazards. 91.220(k); 91.320(j)**

Consistent with the plan, the City of Aurora took the following actions to promote the reduction of lead-based paint hazards:

- Provided each family receiving federal assistance information regarding Lead-Based Paint (LBP) hazards.
- To reduce LBP hazards, the Housing & Community Services department continued the practice of providing abatement services to housing containing lead-based paint.
- Integrated LBP hazard reduction into housing policies and programs by incorporating clauses referring to contractor's requirements to use safe work practices and in cases of LBP removal, contractors were required to be a certified lead-abatement firm.
- Inspected federally-assisted homes for lead-based paint hazards for pre-1978 homes

**Actions taken to reduce the number of poverty-level families. 91.220(k); 91.320(j)**

The City and its partners provided services to enhance the financial stability of poverty-level families and help reduce the number of poverty-level families during the 2022 program year. Examples of the programs provided include:

- City housing programs were designed to address the needs of individuals/families/households below 30 percent of Area Median Income (AMI)
- The City's housing program included production of affordable rental units, homeowner maintenance, homeownership assistance, and home repair assistance.

The City began to work on the development of an additional Housing Strategy Plan to review the resources that we have and are using effectively, and additional tools and resources the City is not utilizing that may create a more strategic toolbox for Housing Development now and for many years into the future.

**Actions taken to develop institutional structure. 91.220(k); 91.320(j)**

The City hired a new Housing & Community Services Manager who has taken the Housing Strategy adopted by City Council in December 2020 and put it into practice. The new manager has created cross-departmental teams to review structure within the City that are effective, ineffective, inefficient, and opening up the conversations so that we can address patterns, policies, ordinances, and policies that are not serving the resident of Aurora well.

The City of Aurora has continued to refine their Community Investment Financing rounds to ensure that the dollars invested in affordable housing development are promised to developers with housing projects that are on the immediate horizon and do not hang federal funds up in the

pipeline for two to three years while the developer determines the construct of their affordable housing development. This is inefficient, and the City is now being challenged by the State of Colorado to improve their affordable housing units by 3% per year in order to compete for additional funding to help build additional units.

**Actions taken to enhance coordination between public and private housing and social service agencies. 91.220(k); 91.320(j)**

The City of Aurora provided operational support to many nonprofit and for-profit organizations who support Aurora residents with social service needs including affordable housing. During the past year, the City of Aurora provided \$XXX,XXX dollars to nonprofits who assisted XX families/XX households/XX individuals through various programs including homelessness programs, at-risk of homelessness programs, housing counseling, foreclosure counseling, reverse mortgage counseling, provided meals, and many more services that some families rely on to stay housed or receive to maintain their equilibrium.

The City of Aurora awarded twelve contracts in the amount of \$13.9M to affordable housing developers to produce 1,380 units of affordable housing in the City of Aurora. With a need for 5,000 units, identified in our Housing Strategy (adopted in December 2020), this is a significant move in the right direction toward filling the gap of much needed housing for the low- and moderate-income residents of the City of Aurora.

**Identify actions taken to overcome the effects of any impediments identified in the jurisdictions analysis of impediments to fair housing choice. 91.520(a)**

The City of Aurora participated in the Regional Analysis of Impediments with several communities and Housing Authorities in 2018. The Regional Analysis identified regional challenges and challenges specific to each participating jurisdiction. Regional challenges included:

- Severe shortage of housing, especially affordable rental housing for families
- Displacement of residents due to redevelopment of multifamily units, sales of rental units owned by investors, and landlords no longer accepting Housing Choice Vouchers (HCV)
- 3X rent requirements
- Lack of accessible housing – ADA compliant housing exceeds the income of those needing the housing
- Housing Discrimination

Challenges unique to Aurora were identified as:

- Displacement caused by investors selling rental units (much higher than any other jurisdiction in the region)
- Concerns about safety in affordable housing communities and surrounding neighborhoods

The City of Aurora spent FY2022 updating and making their Community Investment Funding rounds a better process for the affordable housing developers of Aurora and ultimately the low-



and moderate-income residents of Aurora. Our updates included ensuring that affordable housing developers are seeking projects that are planned to begin construction within one year. When there have been delays, we have had conversations with the developers and explained the importance of coming to the City with “shovel ready” projects in order to fill our housing needs gap. Our residents cannot wait until the developer designs the building for construction, they need developers to come to the City ready to put units on the ground.

Additionally, the City invested in their first ever land-banking deal, and we have been working on an RFP to get interested developers to make a plan to develop city-owned land for the purpose of developing affordable housing that the City will ensure is affordable for as long as allowed by state law.

The City has an ongoing partnership with Colorado Legal Services to ensure that residents who feel they are being discriminated against can speak with an attorney regarding those allegations. The Housing & Community Services team also provides residents with information on contact the Fair Housing Office at the U.S. Department of Housing and Urban Development should that information be requested, as well.

## **CR-40 - Monitoring 91.220 and 91.230**

**Describe the standards and procedures used to monitor activities carried out in furtherance of the plan and used to ensure long-term compliance with requirements of the programs involved, including minority business outreach and the comprehensive planning requirements**

The standards and procedures the city follows to monitor program activities carried out by agencies other than the city (i.e., subrecipients) to ensure long-term compliance with program and comprehensive planning requirements included:

- CAPER (Consolidated Annual Performance and Evaluation Report);
- Pre-Award Risk Assessment (2 CFR 200), quarterly and annual reports;
- Monitoring of city operations and files against changing OMB & HUD rules & CPD Notices;
- Perform monitoring of sub-recipients; and/or
- Annual A-133 audit was conducted by a third-party audit firm.

OMB 2 CFR 200 requires that staff conduct a subrecipient pre-award risk assessment and review current audits, through an executed agreement that governs the use of the federal funds. Construction activity funded with federal funds is inspected, and sometimes managed, by the city and documented accordingly; and non-construction activity is reviewed through quarterly reports and backup documentation required for each drawdown request and documented accordingly.

The city conducts on-site monitoring of appropriate subrecipients on an annual basis, after determining which subrecipients will require an in-depth review and which will require a limited review. The city will determine which subrecipients will receive on-site monitoring by analyzing program areas such as 1) risk factors, including first-time subrecipients; 2) organizational change/turnover of key staff; 3) amount of total grant award; 4) past administrative history; 5) past program performance; 6) financial stability; 7) projects of a complex nature; and 8) projects recommended for monitoring by HUD.

In 2022, eight HOME-funded multi-family affordable housing projects were also monitored.

For Minority-Owned and Women-Owned Business Enterprise (MBE-WBE) outreach, the city advertises all bids on projects over \$100,000 in the weekly Aurora Sentinel, as well

as to the Division's established contractor bid list. This list is used for all programs/projects, which includes 0 WBEs and 0 MBEs. In 2022, there was 1 business certified as Section 3: Brothers Redevelopment. In 2022, staff will continue their marketing outreach for additional contractors, including MBE, WBE, and Section 3, in order to increase the established bid list.

### **Technical Assistance**

Housing & Community Services staff provided technical assistance to subrecipients and contractors receiving U.S. Department of Housing & Urban Development funds to ensure an understanding of contractual requirements, regulations, and guideline and grant administrative procedures. Contract requirements, regulations, and guideline and grant administrative procedures. Contract requirement forms were completed on site during schedule delivery of the fully-executed contract to subrecipients and contractors. An on-site or online technical assistance visit was conducted by staff within 30 days after execution of the contract or agreement. Additional on-site or online visits were conducted as needed throughout the program year. The Housing & Community Services staff are coordinating an annual technical assistance workshop for city staff, subreipients, and contractors. At a minimum, the workshop will cover the following topics:

- Consolidated Plan Oversight
- Federal Statutory requirements for
  - Community Development Block Grant (CDBG)
  - Emergency Solutions Grant (ESG)
  - HOME Investment Partnerships Program (HOME)
- Reporting Requirements
- Eligible Activities
- Cost principles
- Davis-Bacon and Labor Standards requirements
- Section 3
- 2 CFR Part 200

### **Citizen Participation Plan 91.105(d); 91.115(d)**

**Describe the efforts to provide citizens with reasonable notice and an opportunity to comment on performance reports.**

The City of Aurora followed the Citizen Participation Plan established for all Consolidated Plan Activities. A notice was published in the paper of general circulation, the Aurora Sentinal, and on the City of Aurora website, [www.auroragov.org](http://www.auroragov.org), on [insert date], announcing the availability of the PY2022 DRAFT CAPER for public examination and public comment. The public review period began on [insert date] and ran through [insert

date]. The DRAFT CAPER document was available on the City's website, [www.auroragov.org](http://www.auroragov.org), and at the Aurora Municipal Center.

The public hearing is set for April 13, 2023, and City Council approval is set for April 17<sup>th</sup>, 2023.

At the time of this report, no comments have been received regarding the proposed FY2022 CAPER as published on March 30, 2023.

**CR-45 - CDBG 91.520(c)**

**Specify the nature of, and reasons for, any changes in the jurisdiction's program objectives and indications of how the jurisdiction would change its programs as a result of its experiences.**

No changes to the City of Aurora program objectives at this time.

**Does this Jurisdiction have any open Brownfields Economic Development Initiative (BEDI) grants?**

No.

**[BEDI grantees] Describe accomplishments and program outcomes during the last year.**

Not applicable.

## **CR-50 - HOME 24 CFR 91.520(d)**

### **Include the results of on-site inspections of affordable rental housing assisted under the program to determine compliance with housing codes and other applicable regulations**

Please list those projects that should have been inspected on-site this program year based upon the schedule in 24 CFR §92.504(d). Indicate which of these were inspected and a summary of issues that were detected during the inspection. For those that were not inspected, please indicate the reason and how you will remedy the situation.

The City of Aurora has XX rental properties in the housing portfolio (XX single-family and XXXX multifamily) which were assisted with HOME Investment Partnerships Program (HOME) funds. These properties are included in the appendices of this document as the "FY2022 HOME Affordability Rental Property Inspections."

City policy requires an annual risk assessment on all housing projects assisted with federal and/or state funds for the fiscal year beginning January 1 through December 31, 2022. A desk review of occupancy was required on a minimum of (XX) percent of the properties to ensure compliance and an onsite review was required in some cases.

For the 2022 program year, [insert number] (XX) HOME multifamily properties were subject to onsite visits (XX.X) percent. [Insert number] (XX) were physically inspected for Housing Quality Standards (HQS) compliance; [insert number] (XX) property's affordability period ended. Below is a summary of the issues detected during the initial inspections that required corrective measures in order for the units to pass HQS inspections:

- Smoke detectors did not have working batteries
- Electrical outlets were not covered correctly

Inspectors were scheduled to re-inspect the failed units within 30 days to ensure repairs were completed by the owners.

The [insert number] (XX) properties with remaining affordability periods received monitoring reviews; XX of the XX had no affordability compliance issues/findings while XX were identified with a combined total of XX findings of which XX (XX) have been resolved. See attached HOME Rental Activities On-Site Inspection listing.

The City assisted XX families with HOME TBRA units. All units were inspected using HOME Quality Standards (HQS), as required, prior to move-in and all units passed.

**Provide an assessment of the jurisdiction's affirmative marketing actions for HOME units. 24 CFR 91.520(e) and 24 CFR 92.351(a)**

All HOME funded developments are required to have an Affirmative Marketing Plan. The plans indicate the use of media, including newspapers, television stations, and radio stations, that target minority and underserved groups. Affirmation Fair Housing Marketing programs and plan are used to attract prospective buyers, tenants or program participants from all majority and minority groups to the housing market to benefit from City-assisted housing programs without regard to race, color, religion, national origin, handicap, or familial status with a principal goal of having majority and minority groups participate in proportion to their representation with the total eligible population. Every housing assistance program directly administered by the City's Housing & Community Services department.

Of the three multi-family developments monitored in 2022, 94% of the units were occupied by minority tenants.

**Refer to IDIS reports to describe the amount and use of program income for projects, including the number of projects and owner and tenant characteristics**

During the 2022 program year, \$108,947.57 was expended on HOME activities. One project that received \$15,000.00 in HOME program income funds was a large multi-family development containing two HOME units. Both of those HOME units were occupied by minority tenants.

Aurora's HOME Tenant Based Rental Assistance Program received the remaining \$93,947.57 in HOME program income funds in 2022. That program supported 33 renters, 22 of whom were minority tenants.

Housing Development Loans utilized \$XXX,XXX of HOME program income funding to complete XX units. Occupants of these units self-identified as XX White households (XX.XX percent) and XX Black/African-American households (XX.XX percent). XX households self-identified as Hispanic (XX.XX percent). XX (XX) units were owner-occupied (XX.XX percent) and XX units were tenant-occupied (XX.XX percent).

The Mortgage Assistance Program utilized \$XXX,XXX of HOME program income funding to assist in acquisition of XX owner-occupied units. Households occupying these units self-identified as XX Black/African-American (XX.XX percent), XX White (XX.XX percent), and XX Asian (XX.XX percent). XX (XX) of these households self-identified as Hispanic (XX.XX percent).

**Describe other actions taken to foster and maintain affordable housing. 24 CFR 91.220(k) (STATES ONLY: Including the coordination of LIHTC with the development of affordable housing). 24 CFR 91.320(j)**

HOAP staff, as HUD Certified Housing Counselors, counseled 391 households in 2022 in the following areas:

**Foreclosure Counseling** - 8 households

HOAP staff assists clients with a detailed intake process and direct negotiation with their lender. HOAP has a standardized loss mitigation packet submission process which provides an honest assessment of every client's situation so that the lender can make a decision easily and without delay. HOAP also is a referral source for emergency services and job placement resources through the local workforce centers. HOAP staff continued their participation in the multi-jurisdictional Colorado Foreclosure Hotline. Due to the Covid Pandemic, foreclosure counseling came to a halt in March 2020. Foreclosure moratoriums and 18 month forbearance plans allowed homeowners a sense of security. However, that moratorium is over, and city staff is beginning to see a need to work with city residents on their foreclosure needs.

**Reverse Mortgage Counseling** - 360 households

HOAP assisted many seniors with homeless prevention and improving their quality of life by providing counseling for Home Equity Conversion Mortgages (HECM, more commonly known as reverse equity mortgages).

**Pre-purchase Counseling** - Due to the continued high housing costs in Aurora, city staff continues to experience a pause in our down payment assistance program. In order for a family to afford a home in Aurora, their income must be more than HOME Investment Partnerships Program (HOME) program allows for the number of persons in the household.

**Rental Assistance/Counseling** - This program was discontinued earlier, and during 2022 was the Emergency Rental Assistance Program (ERAP) that was financed through U.S. Department of the Treasury funding.

HOAP staff did not do the outreach to lenders and realtors as we normally would have in years past. COVID-19 changed the dynamics of home buying and the education and training that took place in the past. We continue to discuss our program policy and procedures over the phone with our lenders and realtors and began doing in-person trainings again in late 2022. Our Affirmative Fair Housing Marketing Plan contact list of



community organizations, realtors, lenders, and apartment managers currently totals 41 organizations and five libraries.

The Community Development Division has partnered with the Colorado Housing and Finance Authority (CHFA) on the Home Access Program. This program provides fixed market interest rate financing to low income, first time homebuyers who are individuals with a permanent disability or are the parent(s) of a child or children with a permanent disability.

\*\*Of particular note, the city's population of persons that are Spanish speaking with Limited English Proficiency (LEP) is approximately 18.2%.

### CR-58 – Section 3

Identify the number of individuals assisted and the types of assistance provided

<b>Total Labor Hours</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Total Number of Activities	0	0	0	0	0
Total Labor Hours					
Total Section 3 Worker Hours					
Total Targeted Section 3 Worker Hours					

**Table 14 – Total Labor Hours**

<b>Qualitative Efforts - Number of Activities by Program</b>	<b>CDBG</b>	<b>HOME</b>	<b>ESG</b>	<b>HOPWA</b>	<b>HTF</b>
Outreach efforts to generate job applicants who are Public Housing Targeted Workers					
Outreach efforts to generate job applicants who are Other Funding Targeted Workers.					
Direct, on-the job training (including apprenticeships).					
Indirect training such as arranging for, contracting for, or paying tuition for, off-site training.					
Technical assistance to help Section 3 workers compete for jobs (e.g., resume assistance, coaching).					
Outreach efforts to identify and secure bids from Section 3 business concerns.					
Technical assistance to help Section 3 business concerns understand and bid on contracts.					
Division of contracts into smaller jobs to facilitate participation by Section 3 business concerns.					
Provided or connected residents with assistance in seeking employment including: drafting resumes, preparing for interviews, finding job opportunities, connecting residents to job placement services.					
Held one or more job fairs.					
Provided or connected residents with supportive services that can provide direct services or referrals.					
Provided or connected residents with supportive services that provide one or more of the following: work readiness health screenings, interview clothing, uniforms, test fees, transportation.					
Assisted residents with finding child care.					
Assisted residents to apply for, or attend community college or a four year educational institution.					
Assisted residents to apply for, or attend vocational/technical training.					
Assisted residents to obtain financial literacy training and/or coaching.					
Bonding assistance, guaranties, or other efforts to support viable bids from Section 3 business concerns.					
Provided or connected residents with training on computer use or online technologies.					
Promoting the use of a business registry designed to create opportunities for disadvantaged and small businesses.					
Outreach, engagement, or referrals with the state one-stop system, as designed in Section 121(e)(2) of the Workforce Innovation and Opportunity Act.					

Other.					
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Table 15 – Qualitative Efforts - Number of Activities by Program

**Narrative**

**CR-60 - ESG 91.520(g) (ESG Recipients only)**

**ESG Supplement to the CAPER in *e-snaps***

**For Paperwork Reduction Act**

**1. Recipient Information—All Recipients Complete**

**Basic Grant Information**

**Recipient Name** AURORA  
**Organizational DUNS Number** 623405909  
**UEI**  
**EIN/TIN Number** 846000564  
**Identify the Field Office** DENVER  
**Identify CoC(s) in which the recipient or subrecipient(s) will provide ESG assistance**

**ESG Contact Name**

**Prefix** Ms  
**First Name** Alicia  
**Middle Name**  
**Last Name** Montoya  
**Suffix**  
**Title** Manger of Community Development

**ESG Contact Address**

**Street Address 1** 15151 E Alameda Pkwy  
**Street Address 2** Suite 4500  
**City** Aurora  
**State** CO  
**ZIP Code** -  
**Phone Number** 3037397924  
**Extension**  
**Fax Number**  
**Email Address** amontoya@auroragov.org

**ESG Secondary Contact**

<b>Prefix</b>	Mr
<b>First Name</b>	Jeffrey
<b>Last Name</b>	Hancock
<b>Suffix</b>	
<b>Title</b>	Financial Supervisor
<b>Phone Number</b>	3037397907
<b>Extension</b>	
<b>Email Address</b>	jhancock@auroragov.org

## **2. Reporting Period—All Recipients Complete**

<b>Program Year Start Date</b>	01/01/2022
<b>Program Year End Date</b>	12/31/2022

## **3a. Subrecipient Form – Complete one form for each subrecipient**

**Subrecipient or Contractor Name**  
**City**  
**State**  
**Zip Code**  
**DUNS Number**  
**UEI**  
**Is subrecipient a victim services provider**  
**Subrecipient Organization Type**  
**ESG Subgrant or Contract Award Amount**

## CR-65 - Persons Assisted

### 4. Persons Served

#### 4a. Complete for Homelessness Prevention Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 16 – Household Information for Homeless Prevention Activities

#### 4b. Complete for Rapid Re-Housing Activities

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 17 – Household Information for Rapid Re-Housing Activities

#### 4c. Complete for Shelter

Number of Persons in Households	Total
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

Table 18 – Shelter Information



**4d. Street Outreach**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 19 – Household Information for Street Outreach**

**4e. Totals for all Persons Served with ESG**

<b>Number of Persons in Households</b>	<b>Total</b>
Adults	
Children	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 20 – Household Information for Persons Served with ESG**

**5. Gender—Complete for All Activities**

	<b>Total</b>
Male	
Female	
Transgender	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 21 – Gender Information**

**6. Age—Complete for All Activities**

	<b>Total</b>
Under 18	
18-24	
25 and over	
Don't Know/Refused/Other	
Missing Information	
<b>Total</b>	

**Table 22 – Age Information**

**7. Special Populations Served—Complete for All Activities**

**Number of Persons in Households**

<b>Subpopulation</b>	<b>Total</b>	<b>Total Persons Served – Prevention</b>	<b>Total Persons Served – RRH</b>	<b>Total Persons Served in Emergency Shelters</b>
Veterans				
Victims of Domestic Violence				
Elderly				
HIV/AIDS				
Chronically Homeless				
<b>Persons with Disabilities:</b>				
Severely Mentally Ill				
Chronic Substance Abuse				
Other Disability				
Total (unduplicated if possible)				

**Table 23 – Special Population Served**



**CR-70 – ESG 91.520(g) - Assistance Provided and Outcomes**

**10. Shelter Utilization**

Number of New Units – Rehabbed	
Number of New Units – Conversion	
Total Number of bed - nighths available	
Total Number of bed - nights provided	
Capacity Utilization	

**Table 24 – Shelter Capacity**

**11. Project Outcomes Data measured under the performance standards developed in consultation with the CoC(s)**

## CR-75 – Expenditures

### 11. Expenditures

#### 11a. ESG Expenditures for Homelessness Prevention

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Prevention under Emergency Shelter Grants Program			
<b>Subtotal Homelessness Prevention</b>			

Table 25 – ESG Expenditures for Homelessness Prevention

#### 11b. ESG Expenditures for Rapid Re-Housing

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Expenditures for Rental Assistance			
Expenditures for Housing Relocation and Stabilization Services - Financial Assistance			
Expenditures for Housing Relocation & Stabilization Services - Services			
Expenditures for Homeless Assistance under Emergency Shelter Grants Program			
<b>Subtotal Rapid Re-Housing</b>			

Table 26 – ESG Expenditures for Rapid Re-Housing

**11c. ESG Expenditures for Emergency Shelter**

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Essential Services			
Operations			
Renovation			
Major Rehab			
Conversion			
<b>Subtotal</b>			

**Table 27 – ESG Expenditures for Emergency Shelter**

**11d. Other Grant Expenditures**

	Dollar Amount of Expenditures in Program Year		
	2020	2021	2022
Street Outreach			
HMIS			
Administration			

**Table 28 - Other Grant Expenditures**

**11e. Total ESG Grant Funds**

Total ESG Funds Expended	2020	2021	2022

**Table 29 - Total ESG Funds Expended**

**11f. Match Source**

	<b>2020</b>	<b>2021</b>	<b>2022</b>
Other Non-ESG HUD Funds			
Other Federal Funds			
State Government			
Local Government			
Private Funds			
Other			
Fees			
Program Income			
<b>Total Match Amount</b>			

**Table 30 - Other Funds Expended on Eligible ESG Activities**

**11g. Total**

<b>Total Amount of Funds Expended on ESG Activities</b>	<b>2020</b>	<b>2021</b>	<b>2022</b>

**Table 31 - Total Amount of Funds Expended on ESG Activities**